Independent Auditor's Report on the Financial Statements
Of

Palli Karma-Sahayak Foundation (PKSF)

As at and for the year ended 30 June 2022

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Independent Auditor's Report

To the General Body of Palli Karma-Sahayak Foundation (PKSF)
Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Palli Karma-Sahayak Foundation (PKSF), which comprise the statement of financial position as at 30 June 2022, and the statement of profit or loss and other comprehensive income, statement of cash flows and statement of changes in equity for the year then ended, and notes to the financial statements, including a summary of significant accounting policies other explanatory information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of Palli Karma-Sahayak Foundation (PKSF) as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs), the Companies Act 1994 and other applicable laws and regulations.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the International Ethics Standard Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the Institute of Chartered Accountants of Bangladesh (ICAB). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRSs, the Companies Act 1994 and other applicable laws and regulations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.



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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ldentify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirement regarding independence, and to communicate with them all relationships and other matters that may reasonable be thought to bear on our independence, and where applicable, related safeguards.



Report on Other Legal and Regulatory Requirements

In accordance with the Companies Act 1994, we also report the following:

- a) We have obtained all the information and explanation which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof;
- b) In our opinion, proper books of account as required by law have been kept by Palli Karma-Sahayak Foundation (PKSF) so far as it appeared from our examination of those books; and
- c) The statement of financial position and statement of profit or loss and other comprehensive income dealt with by the report are in agreement with the books of accounts and returns.

Signed for & on behalf of MABS & J Partners
Chartered Accountants

S H Talukder FCA

Partner

ICAB Enrollment No: 1244

DVC No: 2212201244AS829066



Dated: 20 Dec 2022

Dhaka, Bangladesh.

III

Palli Karma-Sahayak Foundation (PKSF) Statement of Financial Position As at 30 June 2022

Particulars	Notes	Amount in Taka		
Farticulars	Notes	30 June 2022	30 June 2021	
PROPERTIES AND ASSETS				
Non-current assets				
Property, plant and equipment	4.00	706,220,396	721,755,503	
Investment against provision for earn leave	5.00	264,597,743	248,267,036	
Investment against PKSF fund- SF, PSF, DMF	6.00	4,556,000,000	4,406,500,000	
Staff house building, computer & car loan	7.00	491,711,655	408,178,725	
Loan to POs under core program	8.00	41,637,551,596	29,708,490,372	
Loan to POs under project	10.00	6,069,719,440	3,220,654,608	
Total non-current assets	_	53,725,800,830	38,713,846,244	
Current assets				
Loan to POs under core program	8.00	34,986,395,367	37,042,873,929	
Loan to POs under capacity building	9.00	560,934	560,934	
Loan to POs under project	10.00	4,046,829,984	2,140,660,110	
Service charges receivable	11.00	1,102,360,998	985,379,100	
Interest and other receivables	12.00	141,086,028	158,326,110	
Grant receivables	23.00	105,181,935	209,953,112	
Advances, deposits and prepayments	13.00	2,548,772,092	1,806,187,027	
Cash and cash equivalents	14.00	11,941,038,554	11,925,156,290	
Total current assets	_	54,872,225,892	54,269,096,612	
Total properties and assets	-	108,598,026,722	92,982,942,856	



Particulars	Notes	Amount in Taka		
Farticulars	Notes	30 June 2022	30 June 2021	
CAPITAL FUND AND LIABILITIES				
Capital fund	_			
Grants	15.00	23,492,523,271	17,926,675,271	
Disaster management fund		5,437,081,560	5,337,929,880	
Capacity building revolving loan fund (RLF)		100,000,000	100,000,000	
Special fund		127,424,794	119,936,696	
Programs- support fund		2,970,439,746	2,919,180,081	
Retained surplus		34,093,757,313	31,191,507,379	
Total capital fund	_	66,221,226,684	57,595,229,307	
Non-current liabilities				
Microfinance loan under core program	16.00	19,289,406,296	19,695,763,468	
Loan for other projects	17.00	12,879,005,000	7,916,460,000	
Provision for interest on microfinance loan	18.00	281,220,331	162,934,875	
Provision for interest on loan for other projects	19.00	157,448,509	93,821,292	
Provision for earn-leave	20.00	276,323,919	256,626,142	
Deferred income (Grant for assets)	21.00	47,974,772	43,726,673	
Total non-current liabilities	_	32,931,378,827	28,169,332,450	
Current liabilities				
Microfinance loan under core program	16.00	406,357,170	406,357,170	
Provision for interest on microfinance loan	18.00	25,054,744	26,849,100	
Advance received from development partners	22.00	2,980,306,817	1,347,698,857	
Other liabilities	23.00	2,350,995,233	2,024,864,048	
Loan loss provision - core program	24.00	3,479,815,325	3,304,824,696	
Loan loss provision - capacity building	25.00	560,934	560,934	
Loan loss provision - project	26.00	202,330,988	107,226,294	
Total current liabilities	_	9,445,421,211	7,218,381,099	
Total capital fund and liabilities	-	108,598,026,722	92,982,942,856	

The annexed notes from 1 to 51 and Annexure 1 & 2 form an integral part of these financial statements

Md. Mashiar Rahman Deputy Managing Director

Dr. Nomita Halder ndc Managing Director

Dr. Qazi Kholiquzzaman Ahmad

Chairman

Signed in terms of our separate report annexed.

Signed for & on behalf of MABS & J Partners **Chartered Accountants**

S H Talukder FCA

Partner

ICAB Enrollment No: 1244

DVC No: 22 | 220 | 244 AS825066

Dated: 2 0 DEC 2022 Dhaka, Bangladesh.

Palli Karma-Sahayak Foundation (PKSF) Statement of Profit or Loss and Other Comprehensive Income For the year ended 30 June 2022

		Amount in Taka		
Particulars	Notes	30 June 2022	30 June 2021	
INCOME				
Operating income				
Service charges	27.00	4,620,124,747	3,795,226,509	
Grant income	28.00	2,114,696,647	1,632,121,501	
		6,734,821,394	5,427,348,010	
Non operating income				
Interest on bank balance and short term deposit	29.00	845,847,571	887,190,905	
Other income	30.00	27,372,226	27,130,735	
		873,219,797	914,321,640	
Total		7,608,041,191	6,341,669,650	
EXPENDITURE				
General and administrative expenses				
Manpower compensation (salaries, allowances & other facilities)	31.00	837,628,836	732,777,836	
Retirement benefit	32.00	170,353,320	110,039,004	
Training, workshop and seminar	33.00	84,410,435	9,144,044	
Institutional development and capacity building	34.00	5,501,224	791,892	
Program and project cost	35.00	2,719,019,915	2,276,139,707	
Socio-economic & human capability improvement program	36.00	6,085,125	6,195,000	
Monitoring and evaluation	37.00	20,186,115	9,455,970	
Occupancy expenses	38.00	15,826,837	12,812,260	
Research and publication	39.00	32,913,792	49,796,362	
Depreciation	40.00	36,886,960	41,513,869	
Administrative expenses	41.00	73,761,585	55,664,329	
Total		4,002,574,144	3,304,330,273	
Loan loss expenses	42.00	270,095,322	148,785,393	
Financial cost of operation				
Borrowing cost	43.00	266,283,728	213,867,534	
Bank charge & commission	44.00	6,594,956	7,349,133	
Total		272,878,684	221,216,667	
Total expenditure		4,545,548,150	3,674,332,333	
Excesses of income over expenditures	15.00	3,062,493,041	2,667,337,317	

The annexed notes from 1 to 51 and Annexure 1 & 2 form an integral part of these financial statements

Md. Mashiar Rahman Deputy Managing Director Dr. Nomita Halder ndc Managing Director Dr. Qazi Kholiquzzaman Ahmad

Chairman

Signed in terms of our separate report annexed

Signed for & on behalf of MABS & J Partners Chartered Accountants

S H Talukder FCA

Partner

ICAB Enrollment No: 1244

DVC No: 22/220/244A5829066

Dated: 2 0 DEC 2022 Dhaka, Bangladesh.

Palli Karma-Sahayak Foundation (PKSF) Statement of Cash Flows For the year ended 30 June 2022

		Amount i	in Taka
Particulars	Notes	1 July 2021 to 30 June 2022	1 July 2020 to 30 June 2021
. Cash flow from operating activities			
Excess of income over expenditure (surplus)		3,062,493,041	2,667,337,317
Add: Adjustment for items not involving the movement of cash	45.00	324,349,400	215,080,743
Surplus before changes in operating activities		3,386,842,441	2,882,418,060
Changes in operating activities			
(Increase)/decrease in assets other than loan to POs	46.00	(925,859,812)	(808,865,974)
(Increase)/decrease in loans to POs - current portion	47.00	150,308,688	(5,146,990,823)
(Increase)/decrease in loans to POs - non current portion	48.00	(14,778,126,056)	(7,092,436,326)
		(15,553,677,180)	(13,048,293,123)
Increase/(decrease) in current liabilities	49.00	324,336,829	649,806,634
Increase/(decrease) in non-current liabilities	50.00	181,912,673	125,514,199
		506,249,502	775,320,833
Net cash flows from operating activities		(11,660,585,237)	(9,390,554,230)
. Cash flows from investing activities			
Acquisition of property, plant and equipment	4.00	(21,370,358)	(12,005,485)
Sale proceed of property, plant and equipment		5,500	773,639
(Increase)/decrease investment against provision for earn leave		(16,330,707)	(15,986,978)
(Increase)/decrease investment against PKSF fund	-	(149,500,000)	452,500,000
Net cash used in investing activities		(187,195,565)	425,281,176
. Cash flows from financing activities			
Grant received		5,565,848,000	5,103,995,000
Increase/(decrease) advance received from development partners		1,632,607,961	(266,536,828)
(Increase)/decrease in grant receivable		104,771,177	37,735,821
Increase/(decrease) in grant for assets		4,248,099	(1,450,987)
Microfinance loan repaid	51.00	(406,357,172)	(812,714,342)
Microfinance loan received	51.00	4,962,545,000	7,708,460,000
Net cash flows from financing activities		11,863,663,065	11,769,488,664
Net increase/(decrease) in cash and cash equivalents		15,882,263	2,804,215,610
Opening cash and cash equivalents		11,925,156,290	9,120,940,680
Closing cash and cash equivalents		11,941,038,554	11,925,156,290

The annexed notes from 1 to 51 and Annexure 1 & 2 form an integral part of these financial statements

Md. Mashiar Rahman Deputy Managing Director

Dr. Nomita Halder ndc Managing Director

Dr. Qazi Kholiquzzaman Ahmad

Chairman

Signed in terms of our separate report annexed

Signed for & on behalf of MABS & J Partners **Chartered Accountants**

S H Talukder FCA

Partner

ICAB Enrollment No: 1244 DVC No: 2212201244AS829066

Dated: 20 DEC, 2022 Dhaka, Bangladesh.

Palli Karma-Sahayak Foundation (PKSF) Statement of Changes in Equity For the year ended 30 June 2022

				GRANTS			
Particulars	Establishment Grants		UPP	RNPPO	REDP	MEL	KGF
1	GOB (Own sources)	GOB (USAID PL-480)	GOB (Own sources)	GOB (IDA)	GOB (DFID)	GOB (Own sources)	GOB (KFAED)
Balance as at 01 July 2021	1,100,000,000	650,000,000	4,168,200,000	642,320,100	44,820,000	3,750,000,000	819,900,000
Fund received during the year 2021-2022	-	-		-	-		-
Surplus for the year 2021-2022		-		-	-		-
Transfer to disaster management fund				-	-		-
Transfer to special fund		-		-	-		
Transfer to programs support fund	-	-	-	-	-	-	
Adjustment during the year	-	-	-	-	-	-	-
Balance as at 30 June 2022	1,100,000,000	650,000,000	4,168,200,000	642,320,100	44,820,000	3,750,000,000	819,900,000
Balance as at 01 July 2020	1,100,000,000	650,000,000	4,168,200,000	642,320,100	44,820,000	3,750,000,000	819,900,000
Fund received during the year 2020-2021	-	-	-	-	-	-	-
Surplus for the year 2020-2021	-			-	-	-	-
Transfer to disaster management fund	-	-	-	-	-	-	-
Transfer to special fund	-	-	-	-			-
Transfer to programs support fund	-		-	-			-
Adjustment during the year	-	•	-	-	-	and the same of the same of	
Balance as at 30 June 2021	1,100,000,000	650,000,000	4,168,200,000	642,320,100	44,820,000	3,750,000,000	819,900,000



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Particulars	ENRICH	SEP	LRL	LRL(2nd Phase)	LICHSP	Total
	GOB	IDA	GOB	GOB	IDA	
Balance as at 01 July 2021	1,647,440,171	103,995,000	5,000,000,000			17,926,675,271
Fund received during the year 2021-2022		511,848,000	-	5,000,000,000	54,000,000	5,565,848,000
Surplus for the year 2021-2022			-	-	-	-
Transfer to disaster management fund			-	-	-	
Transfer to special fund			-	-	-	
Transfer to programs support fund		-	-	-	-	-
Adjustment during the year		-	-		-	
Balance as at 30 June 2022	1,647,440,171	615,843,000	5,000,000,000	5,000,000,000	54,000,000	23,492,523,271
Balance as at 01 July 2020	1,647,440,171	-	-	-	-	12,822,680,271
Fund received during the year 2020-2021		103,995,000	5,000,000,000	-	-	5,103,995,000
Surplus for the year 2020-2021	-		-	-	-	-
Transfer to disaster management fund	-	-	-	-	-	
Transfer to special fund	-		-	-	-	
Transfer to programs support fund				-	-	
Adjustment during the year	-	-		-		
Balance as at 30 June 2021	1,647,440,171	103,995,000	5,000,000,000	interior of the second second second	•	17,926,675,271



Particulars	Disaster Management Fund	Capacity Building Revolving Loan	Programs Support Fund	Special Fund	Retained Surplus	Grand Total
Balance as at 01 July 2021	5,337,929,880	100,000,000	2,919,180,080	119,936,696	31,191,507,379	57,595,229,306
Fund received during the year 2021-2022		4			-	5,565,848,000
Surplus for the year 2021-2022	68,526,750	-	51,259,666	4,425,605	2,938,281,020	3,062,493,041
Transfer to disaster management fund	30,624,930		-	-	(30,624,930)	-
Transfer to special fund			-	3,062,493	(3,062,493)	
Transfer to programs support fund	-	-	-	-	-	-
Adjustment during the year		-	-		(2,343,663)	(2,343,663)
Balance as at 30 June 2022	5,437,081,560	100,000,000	2,970,439,746	127,424,794	34,093,757,313	66,221,226,684
Balance as at 01 July 2020 Fund received during the year 2020-2021	5,199,714,945	100,000,000	2,785,099,123	111,950,301	28,802,201,223	49,821,645,863 5,103,995,000
Surplus for the year 2020-2021	111,541,562	-	134,080,958	5,319,058	2,416,395,739	2,667,337,317
Transfer to disaster management fund	26,673,373	-	-	-	(26,673,373)	-
Transfer to special fund	-	-	- 1	2,667,337	(2,667,337)	
Transfer to programs support fund	- 1	-	-	-		
Adjustment during the year	-	-	-	- 1	2,251,127	2,251,127
Balance as at 30 June 2021	5,337,929,880	100,000,000	2,919,180,080	119,936,696	31,191,507,379	57,595,229,306

The annexed notes from 1 to 51 and Annexure 1 & 2 form an integral part of these financial statements

Md. Mashiar Rahman **Deputy Managing Director**

Dr. Nomita Halder ndc **Managing Director**

Signed in terms of our separate report annexed.

20llman Dr. Qazi Kholiquzzaman Ahmad

Chairman

Signed for & on behalf of MABS & J Partners **Chartered Accountants**

S H Talukder FCA

Partner

ICAB Enrollment No: 1244 DVC No: 221220124475829066

Dated: 2 0 DEC 2022 Dhaka, Bangladesh.

Financial Highlights

The figures shown below are taken from the audited financial statements of Palli Karma-Sahayak Foundation (PKSF) for the year ended 30 June 2022 and all balances have been stated in terms of the value of the Bangladeshi Taka as at 30 June 2022.

	2022 Taka	2021 Taka
Results for the year	land	laka
Total income	7,608,041,191	6,341,669,650
Total expenditure	4,545,548,150	3,674,332,333
Excess of income over expenditure (Surplus) At the end of the year	3,062,493,041	2,667,337,317
Total loan to Partner Organizations (POs)	86,741,057,323	72,113,239,953
Loan to POs (BIPOOL)	752,166,647	752,166,647
Loan to POs (OOSA)	758,550,493	774,013,493
Loan to PO under Category -Large	66,144,674,170	51,286,490,965
Loan to PO under Category-Medium	11,496,834,317	11,840,228,081
Loan to PO under Category-Small	7,586,331,696	7,455,340,767
Loan to non Partner Organizations	2,500,000	5,000,000
Project wise details breakdown are as follows: Loan to POs under rural microcredit borrowers (RMC)	1 001 105 046	1 104 7(2 04)
Loan to POs under urban microcredit borrowers (RMC)	1,091,105,846 27,300,000	1,104,763,846 27,300,000
Loan to POs under Jagoron	21,776,980,000	19,618,445,000
Loan to Ultra Poor Programm UPP (GoB)	147,436,638	147,686,638
Loan to POs under Buniad	3,778,066,270	2,726,549,540
Loan for Microenterprise (GOB)	122,648,395	122,848,395
Loan to POs under Agrosor	20,151,201,722	16,513,912,222
Loan to POs under Capacity Building	560,934	560,934
Loan to POs under Seasonal	12,000,000	14,000,000
Loan to POs under Agricultural	6,000,000	6,000,000
Loan to POs under Sufolon	5,210,500,000	5,630,000,000
Loan to POs under MFTSP	2,100,000	3,300,000
Loan to POs under MFMSFP	90,900,000	91,900,000
Loan to POs under DMF	41,806,664	37,406,664
Loan to POs under PLDP-II Loan to POs & Non-POs under LIFT	87,466,666	87,466,666
Loan to POs & Non-POs under LIFT Loan to POs under Innovative Agricultural Initiatives	660,287,686	683,780,513
Loan to POs under ENRICH	164,433,334	160,633,334
Loan to POs under KGF	3,986,378,157 865,000,000	3,971,711,942
Loan to POs under Sanitation Development	146,150,000	1,079,000,000 230,100,000
Loan to POs under Abason	1,261,386,385	346,022,737
Loan to POs under Agricultural Mechanization	25,829,100	21,645,000
Loan to POs under PSF		240,000
Loan to POs under SEP	4,301,028,998	4,086,419,286
Loan to POs under LICHSP	1,296,645,426	1,274,895,432
Loan to POs under Elderly People Income Generation	87,850,000	127,000,000
Loan to POs under MDP	7,943,272,800	8,224,538,405
Loan to POs under ECCCP-FLOOD Loan to POs under LRL	101,447,300	38,063,400
Loan to POs under LRL (2nd Phase)	3,836,400,000	5,737,050,000
Loan to POs under RAISE	5,000,000,000 1,750,000,000	
Loan to POs under BD Rural WASH	2,768,875,000	
	86,741,057,323	72,113,239,953
Capital fund	66,221,226,684	57,595,229,307
Total properties and assets	108,598,026,722	92,982,942,856
Returns		
Surplus as % of average capital fund	4.95%	4.97%
Surplus as % of average portfolio	3.86%	4.04%
Surplus as % of average total assets Ratios	3.04%	3.13%
Cumulative loan collection ratio on total dues	99.69%	99.45%
Loan collection ratio on current dues Current ratio	96.81%	96.59%
Debt/equity ratio	5.81:1	7.52:1
Debt service cover ratio	0.49:1 12.50 times	0.48:1 13.47 times
General and administrative expenses as % of average portfolio	5.04%	5.01%
Total loan principal affected by arrears as % of outstanding portfolio	2.48%	2.94%
Adequacy of MIS and internal audit/control systems	Adequate	Adequate
Accuracy of quarterly reports on the funding of POs	Appears to be correctly drawn up	Appears to be correctly drawn up
		The second secon



Palli Karma-Sahayak Foundation (PKSF) Financial Analysis

I. Income and expenditure pattern

Year	Total Income	Total Expenditure	Net Income	Percentage of total expenditure to total income	Disbursement of loan to POs	Balance of loan to POs	Total Expenditure to disbursement of loan to POs	Total Expenditure to loan balance with POs
	Taka	Taka	Taka	%	Taka	Taka	%	%
1992-1993	37,766,839	8,288,607	29,478,232	21.95	112,500,000	131,243,000	7.37	6.32
1993-1994	37,335,792	12,332,319	25,003,473	33.03	185,350,000	267,597,281	6.65	4.61
1994-1995	26,424,482	12,914,977	13,509,505	48.88	301,650,000	458,833,802	4.28	2.81
1995-1996	51,138,760	21,672,331	29,466,429	42.38	470,500,000	732,201,502	4.61	2.96
1996-1997	87,736,284	29,210,130	58,526,154	33.29	791,850,000	1,223,752,502	3.69	2.39
1997-1998	168,123,611	95,496,574	72,627,037	56.80	1,786,100,000	2,611,057,202	5.35	3.66
1998-1999	287,971,601	104,897,955	183,073,646	36.43	2,095,775,000	4,245,023,852	5.01	2.47
1999-2000	410,057,392	137,207,656	272,849,736	33.46	2,474,078,800	6,120,817,452	5.55	2.24
2000-2001	496,137,080	157,799,437	338,337,643	31.81	1,180,598,000	6,530,020,959	13.37	2.42
2001-2002	649,540,780	237,264,438	412,276,342	36.53	2,538,760,000	8,067,202,486	9.35	2.94
2002-2003	784,237,299	442,562,532	341,674,767	56.43	3,030,449,000	9,515,932,837	14.60	4.65
2003-2004	1,265,786,271	436,935,802	828,850,469	34.52	3,393,213,500	10,440,843,645	12.88	4.18
2004-2005	1,496,855,313	1,008,722,946	488,132,367	67.39	3,660,023,267	10,692,794,272	27.56	9.43
2005-2006	2,081,159,719	537,372,914	1,543,786,805	25.82	6,926,147,399	13,243,184,775	7.76	4.06
2006-2007	2,090,026,760	772,026,757	1,318,000,003	36.94	13,507,028,794	20,360,843,557	5.72	3.79
2007-2008	2,526,282,825	1,197,677,325	1,328,605,500	47.41	14,080,831,413	24,342,869,044	8.51	4.92
2008-2009	2,655,935,628	738,282,442	1,917,653,185	27.80	18,195,281,844	29,008,976,033	4.06	2.55
2009-2010	2,836,370,465	1,273,039,582	1,563,330,883	44.88	19,416,973,690	31,643,994,380	6.56	4.02
2010-2011	2,954,702,554	999,945,480	1,954,757,074	33.84	19,312,804,074	32,014,202,695	5.18	3.12
2011-2012	3,446,926,764	1,296,703,726	2,150,223,038	37.62	23,199,953,250	33,836,968,088	5.59	3.83
2012-2013	4,034,705,493	2,093,383,982	1,941,321,511	51.88	24,506,119,800	35,176,464,629	8.54	5.95
2013-2014	5,513,712,673	1,558,421,418	3,955,291,255	28.26	27,045,011,300	37,031,239,700	5.76	4.21
2014-2015	4,734,914,437	1,891,951,288	2,842,963,149	39.96	28,096,976,000	39,480,591,531	6.73	4.79
2015-2016	4,800,769,222	2,541,258,175	2,259,511,047	52.93	29,712,260,000	42,202,238,165	8.55	6.02
2016-2017	4,218,095,800	2,267,268,227	1,950,827,574	53.75	31,136,396,000	44,518,874,298	7.28	5.09
2017-2018	5,218,329,036	2,858,944,941	2,359,384,095	54.79	32,932,104,000	48,038,083,957	8.68	5.95
2018-2019	5,667,747,748	3,433,058,575	2,234,689,173	60.57	36,986,750,000	53,521,667,361	9.28	6.41
2019-2020	5,172,148,594	3,091,363,970	2,080,784,624	59.77	38,665,244,009	59,873,812,804	8.00	5.16
2020-2021	6,341,669,650	3,674,332,333	2,667,337,317	57.94	48,324,243,400	72,113,239,953	7.60	5.10
2021-2022	7,608,041,191	4,545,548,150	3,062,493,041	59.75	56,576,786,960	86,741,057,323	8.03	5.24



Palli Karma-Sahayak Foundation (PKSF) Financial Analysis

II. Percentage of operating income to operating expenditure

Year	Operating Income	Operating Expenditure	Net Operating Income	% of Operating Income to Operating Expenditure
	Taka	Taka	Taka	%
1992-1993	1,733,817	8,288,607	(6,554,790)	20.92
1993-1994	5,108,500	12,332,319	(7,223,819)	41.42
1994-1995	9,833,982	12,914,977	(3,080,995)	76.14
1995-1996	19,536,130	21,672,331	(2,136,201)	90.14
1996-1997	34,603,448	29,210,130	5,393,318	118.46
1997-1998	87,798,225	95,496,574	(7,698,349)	91.94
1998-1999	151,093,733	104,897,955	46,195,778	144.04
1999-2000	242,280,217	137,207,656	105,072,561	176.58
2000-2001	300,157,770	157,799,437	142,358,333	190.21
2001-2002	379,601,670	237,264,438	142,337,232	159.99
2002-2003	381,650,376	442,562,532	(60,912,156)	86.24
2003-2004	574,248,957	436,935,802	137,313,155	131.43
2004-2005	503,519,162	1,008,722,946	(505,203,784)	49.92
2005-2006	494,622,260	537,372,914	(42,750,654)	92.04
2006-2007	936,961,140	772,026,757	164,934,383	121.36
2007-2008	1,606,639,655	1,197,677,325	408,962,330	134.15
2008-2009	1,575,926,716	738,282,442	837,644,274	213.46
2009-2010	1,921,568,106	1,273,039,582	648,528,524	150.94
2010-2011	1,744,748,829	999,945,480	744,803,349	174.48
2011-2012	1,862,766,826	1,296,703,726	566,063,100	143.65
2012-2013	2,340,876,581	2,093,383,982	247,492,599	111.82
2013-2014	3,206,179,280	1,558,421,418	1,647,757,862	205.73
2014-2015	3,369,680,109	1,891,951,288	1,477,728,820	178.11
2015-2016	3,879,067,788	2,465,636,043	1,413,431,745	157.33
2016-2017	3,530,219,137	2,267,268,227	1,262,950,910	155.70
2017-2018	4,423,330,410	2,858,944,941	1,564,385,469	154.72
2018-2019	4,672,742,391	3,433,058,575	1,239,683,816	136.11
2019-2020	4,158,445,260	3,091,363,970	1,067,081,290	134.52
2020-2021	5,427,348,010	3,674,332,333	1,753,015,676	147.71
2021-2022	6,734,821,394	4,545,548,150	2,189,273,244	148.16



Palli Karma-Sahayak Foundation (PKSF) Financial Analysis

III. Operating achievement (Field Level):

	Financial ye	ar 2021-2022	Financial year 2020-2021		
Description	Addition/(Drop)	Cumulative at year-end	Addition/(Drop)	Cumulative at year-end	
Partner organization	2	280	_	278	
No of borrowers	1,756,961	13,486,684	781,190	11,729,723	
Geographical coverage					
District		64		64	
Loan disbursement (Tk.)	789,735,266,000	5,403,933,531,000	569,919,010,000	4,614,198,265,000	
Loan realization (Tk.)	643,951,078,000	4,878,091,536,000	523,731,912,000	4,234,140,458,000	



Palli Karma-Sahayak Foundation (PKSF) Notes to the Financial Statements for the year ended 30 June 2022

1.00 Organization

1.01 Legal form of PKSF

Palli Karma-Sahayak Foundation (PKSF) was setup by the Government of Bangladesh (GOB) in May 1990 as an association 'not for profit' and was registered under the Companies Act 1913 (replaced by the Companies Act 1994). PKSF was formed to sponsor, promote and provide assistance to various semi-government, non-governmental and government organizations, voluntary agencies and societies to undertake activities for sustainable poverty reduction through employment generation.

The registered office of PKSF is situated at "PKSF Bhaban" Plot: E-4/B, Agargaon Administrative Area, Sher-e-Bangla Nagar, Dhaka-1207, Bangladesh.

1.02 Nature of operations

In the beginning of its operations in 1990, PKSF set the goal of creating self-employment opportunities in the rural off-farm sector and adopted the strategy of promoting a credit programme for attaining this goal. This credit programme, launched for the rural moderate poor, has been diversified over time in accordance with the changing needs of heterogeneous poverty-stricken segments of society and has gradually evolved into an "inclusive financing programme". PKSF's present financing programme includes the moderate poor of both urban and rural areas, ultra-poor, micro entrepreneurs, marginal and small farmers; members of these poverty groups are offered customized services. Enabling the poor to come out from the low productivity trap, PKSF has integrated capacity building, technology transfer, value chain development and other technical services in its development programme.

PKSF, over the years, has gained in-depth understanding and valuable experience on the multi-dimensional aspects of poverty. Adding new dimension to its mission 2010, PKSF reshaped its core goal as "establishing human dignity", instead of limiting its efforts towards achieving economic freedom only and started undertaking new programmes for attaining this goal. With this core objective, PKSF undertook a special programme, title Enhancing Resources and Increasing Capacities of Poor Households towards Elimination of their Poverty (ENRICH), to create productive and sustainable employment opportunities for the poor by ensuring optimum use of their existing resources and enhancing their human capacities. In order to increase productive assets and human capacities, each family is being provided with education, health, technical and financial services in a coordinated manner under this programme.

PKSF is implementing disaster management and Sanitation Loan Programme under the fold of its social protection programmes. PKSF is implementing a project titled as "Low Income Community Housing Support Project (LICHSP)" aiming to improve living conditions in selected low income and informal settlements in designated municipalities in Bangladesh. In addition, mapping of various rural business clusters has been completed to commence programmes for the development of rural industries. "Abason Loan Programme" has been implemented from its own resources in line with "Low Income Community Housing Support Project (LICHSP)". To increase the adoption of environmentally sustainable practices by targeting microenterprises PKSF is implementing a project namely Sustainable Enterprise Project (SEP). Environmentally sustainable practices are defined as business practices that ensure efficient usage of resources, low pollution and/or improved climate resilience. There is another project ongoing from 2019 in the name of "Microenterprise Development Project (MDP)" for promoting development of Microenterprises (MEs) for inclusive economics development and rural poverty reduction. There is another project ongoing from 2020 in the name of "Pathways to Prosperity for Extremely Poor People (PPEPP)" for supporting extremely poor people to connect with mainstream economic growth and jobs.

From the financial year 2020 PKSF is also implementing, "Strengthening Resilience of Livestock Farmers Through Risk Reducing Services (LRMP)" which focuses on piloting and testing different risk mitigation models for livestock sector in Bangladesh. In the same year, "Extended Community Climate Change Project-Flood (ECCCP-Flood)" project has started with the objective to increase resilience of the climate vulnerable community in flood prone areas of Bangladesh. "Rural Microenterprise Transformation Project (RMTP)" has been implementing from 2020 focusing on transforming cluster based micro-enterprises of rural areas into sustainable growth led rural enterprise by scaling up of these micro-enterprises. "Extended Community Climate Change Project-Readiness (ECCCP-Readiness)" project was working to enhance the capacity in the context of institution, policy and strategy formulation including country program, human resources development and other technical requirements of the National Designated Authority (NDA). In the financial year 2020-2021 PKSF has started one new program namely "Livelihood Restoration Loan (LRL) Program" to revive the economic activities of the Covid-19 affected rural poor entrepreneurs including creation of self-employment opportunities. "Bangladesh Rural Water, Sanitation and Hygiene for Human Capital Development Project (BD Rural WASH for HCD Project)" has been implementing from 2021 to improve access to 'safely-managed' water supply and sanitation in selected areas of rural Bangladesh and to strengthen sector institutional capacity for water and sanitation. PKSF also started a new project namely "Recovery and Advancement of Informal Sector Employment (RAISE)" to increase employability and productivity of low-income youth, existing entrepreneurs and returnee migrants, especially those affected by the COVID crisis.

PKSF will keep on moving forward to achieve its goal with the continuous support from the Government, Partner Organizations, Development Partners and above all, the spontaneous support of the enterprising people it serves.

The credit and other program of PKSF are not run directly by it but through selected local semi-government, non-governmental organizations, government organizations, voluntary agencies and societies termed as partner organizations (POs). More than 189 POs are presently executing PKSF's microfinance operation under loan and grant agreements with PKSF.

1.03 Project scope

Palli Karma-Sahayak Foundation (PKSF) completed Poverty Alleviation Microfinance Project (PAMFP) (MF-I) successfully completed in December 2000 which was followed by the Second Poverty Alleviation Microfinance Project (SPAMFP) (MF-II) started from January 30, 2001 and completed on June 30, 2007. PKSF has completed few other projects named (i) Financial Services for the Poorest Project (FSPP), (ii) Finance for Enterprise Development and Employment Creation Project (FEDEC), (iii) OBA Sanitation Microfinance Program, (iv) Programmed Initiatives for Monga Eradication (PRIME), (v) Community Climate Change Project (CCCP) and (vi) UPP-Ujjibito (v) Extended Community Climate Change Project-Readiness (ECCCP-Readiness). PKSF currently has 20 (twenty) ongoing specialized projects/ programs namely (i) Micro-Enterprise Programme includes Micro Enterprise Loan-GoB, The Promoting Agricultural Commercialization and Enterprises (PACE), (ii) Low Income Community Housing Support Project (LICHSP), (iii) Learning and Innovation Fund To Test New Ideas (LIFT) Project includes Innovative Agricultural Initiatives (IAI), (iv) Microfinance Program for the Ultra Poor (UP-GoB), (v) Enhancing Resources and Increasing Capacities of Poor Households Towards Elimination of their Poverty (ENRICH), (vi) PKSF Special Fund, (vii) PKSF: Programs-Support Fund, (viii) Kuwait Goodwill Fund For the Promotion of Food Security in Islamic Countries, (ix) Disaster Management Fund (DMF) includes EFRRAP, RESCUE and SRF/SRLP, (x) Skills for Employment Investment Program (SEIP), (xi) Sustainable Enterprise Project (SEP), (xii) Pathways to Prosperity for Extremely Poor People (PPEPP), (xiii) Microenterprise Development Project (MDP), (xiv) Strengthening Resilience of Livestock Farmers Through Risk Reducing Services (LRMP), (xv) Extended Community Climate Change Project-Flood (ECCCP-Flood), (xvi) Rural Microenterprise Transformation Project (RMTP), (xvii) Livelihood Restoration Loan (LRL) Program, (xviii) Bangladesh Rural Water, Sanitation and Hygiene for Human Capital Development Project (BD Rural WASH for HCD Project), (xix) Livelihood Restoration Loan (LRL)- 2nd Phase Program, (xx) Recovery and Advancement of Informal Sector Employment (RAISE).

Dhaka